

# Kultur, Mentale Gesundheit und Produktivität

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Healthy Work Summit, June, 2022

INTERNAL





How would you rate the impact of personal health and well-being on job performance?



Min								Max
1 2	3	4	5	6	7	8	9	10



"As we need head, hand, and heart to deliver on our promises, we need to stay healthy, safe, and balanced on body and mind."

Christian Klein, CEO SAP

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# **GHW STRATEGY** | To shape the culture for our future of work

Pledge to Flex Partners

**People Strategy Themes** 

Global Real Estate and Facilities Services Vision

We drive environments and solutions to support excellence in employee and customer experiences

# **BUILD**

THE skills for the future

We attract the best and most diverse talent and continuously up-/ reskill our people

#### **DRIVE**

SAP's winning culture

We foster a culture that enables and rewards impact and business outcome

### **CHANGE**

the way we lead

We drive for accountability and empowerment, in a healthy, inclusive and diverse environment

Global Health, Safety & Well-Being Vision: SAP runs healthy and our people run at their best

Healthy Workplace

We **ensure workplaces** are safe and encourage healthy habits incl. physical activity, retreat, spiritual practice

Healthy People

We **enable people** to thrive in the future of work - healthy, safe & balanced

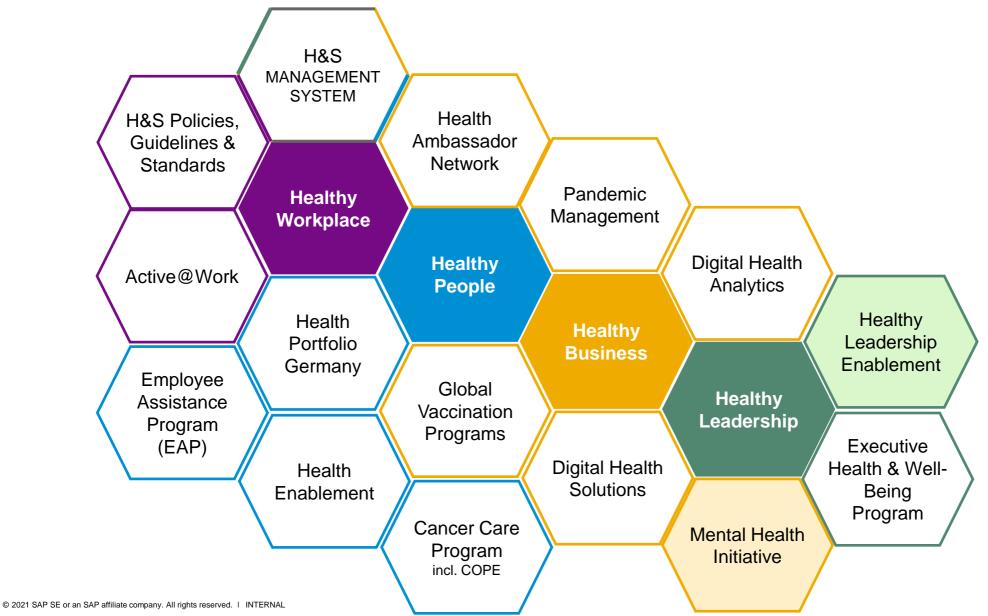
Healthy Business

We support the business by fostering an attractive, healthy & safe working culture & environment

Healthy Leadership

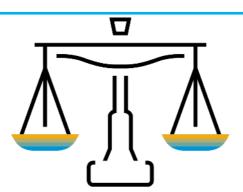
We **empower leaders** to drive productivity by caring for their people's health, safety & well-being

# **GHSW PORTFOLIO 2022+** | Healthy culture driving business success



#### **RECAP | VUCA WORLD CHALLENGES**

Volatility
Uncertainty
Complexity
Ambiguity



Vision
Understanding
Caring
Agility

Crises

Constant change

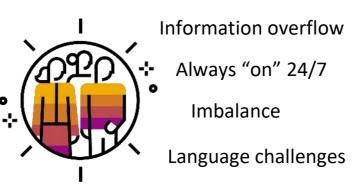
**Customer demand** 

Workload

Lack of control

Stress symptoms

Cultural challenges



Lack of appropriate leadership

Respect
Trust
Appreciation
Recognition
Fairness
P
Empowerment
Respect
Meaningfulness
Manageability
Comprehensibility
Participation
Sense of belonging

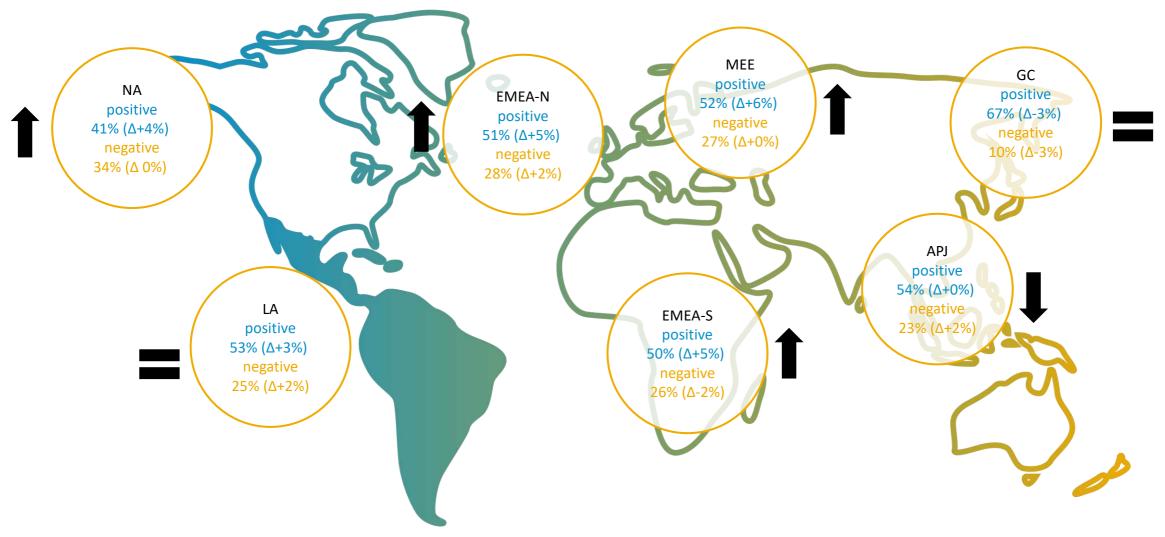


**WELL-BEING** 

# Crises = VUCA<sup>2</sup>



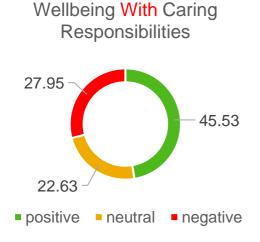
# GLOBAL POLL | CARING CULTURE: HOW ARE YOU? Change of sentiment across the regions during the pandemic



Note: Figures in brackets indicate the trend between the first and second pulse

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# **GLOBAL POLL** | Well-Being in home office with/without caring responsibilities



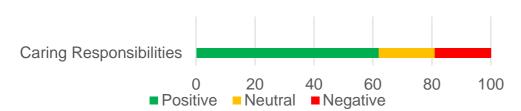


Positive= All sunshine and partly sunny

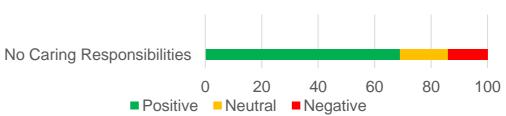
Neutral = Mild

Negative = little rainy and extra stormy

I feel that I have control over my life, and what happens to me.



I feel that I have control over my life, and what happens to me.



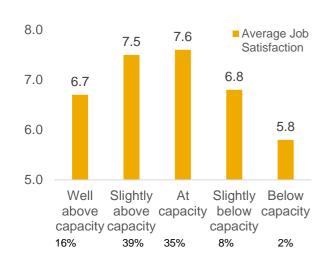
Positive= agree and strongly agree

Neutral = neither agree nor disagree

Negative = disagree and strongly disagree

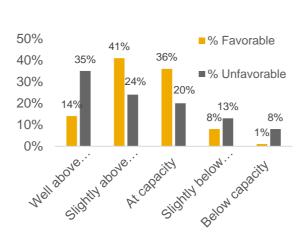
### **GLOBAL POLL** | Workload and satisfaction / working above capacity

#### Workload and the impact on Job Satisfaction



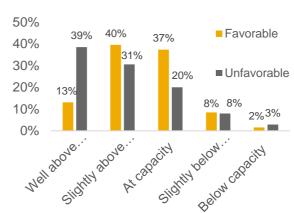
Employees, who are working well above capacity or slightly above capacity are less satisfied with their job than those working at capacity.

# Clarity of expectations and the impact on Utilization



Employees who have clarity on what is expected of them are more likely to work at capacity than those who are not.

# The role of the manager and the impact on Utilization



Supportive managers help balancing the workload: 13% who feel supported are working above capacity vs 39% who do not feel supported.

The role of the manager and the impact on Stress & Job Satisfaction

My manager cares about my wellbeing and the effects that the COVID-19 situation has on my personal life.

#### Unfavourable Favourable

Average	7.7	6.2		
Stress	7.7	0.2		
Average Job	5.1	7.5		
Satisfaction	3.1			

Employees whose manager care about their well-being are less stressed and more satisfied with their jobs.

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# **GLOBAL POLL** | Conclusions on Leadership culture

91%

Of managers say they receive the information they need to prepare their teams for upcoming changes

95%

Of managers say they are able to provide an adequate level of support to their teams during this time

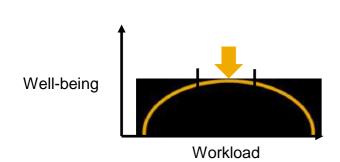
#### Nonetheless, a significant amount of employees does not feel sufficiently supported

Higher stress

Lower work-life balance

Lower job satisfaction

Enable leaders to help employees balance their workload



2. Enable leaders to further improve the social exchange between team members to strengthen team spirit in virtual team set up

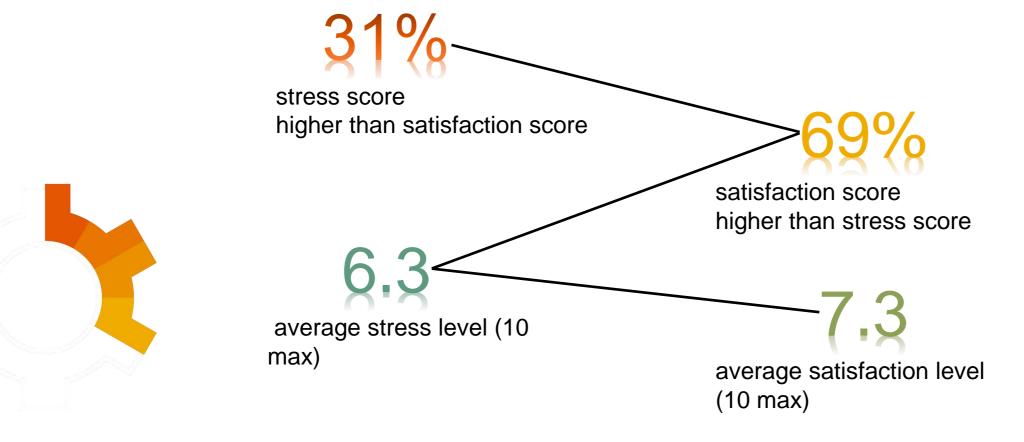


3. Enable leaders to communicate a clear sense of direction in this crisis



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## STRESS-SAT INDEX | MENTAL HEALTH AND SATISFACTION AT WORK



Almost no differences across board areas, regions, career level.

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# SHAPING CULTURE | MENTAL HEALTH INITIATIVE & LIGHTEN THE LOAD CAMPAIGN





#### SAP'S LIGHTEN THE LOAD CAMPAIGN



#### Together for a healthier SAP!

Self-care is team-care. It's time to refresh, recharge, and refocus to find your healthy balance in the future of work.

#### **Kicking off June 1**

A global health campaign to help you flex and thrive in the new hybrid way of working!

Mitigate the stress and mental load caused by the volatility, uncertainty, complexity, and ambiguity around us and the negative health impact of prolonged sitting.





#### Where to start

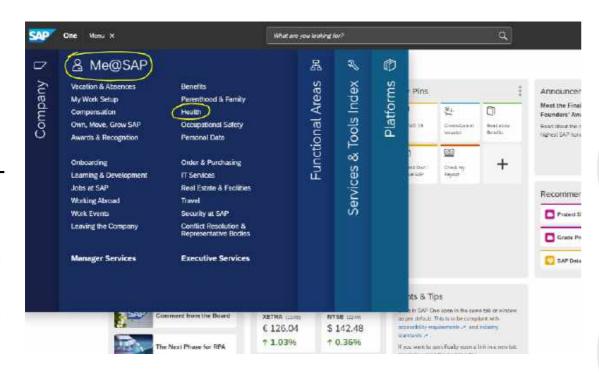
Go to <u>Lighten the Load SharePoint</u> for event calendar, signups, & more.

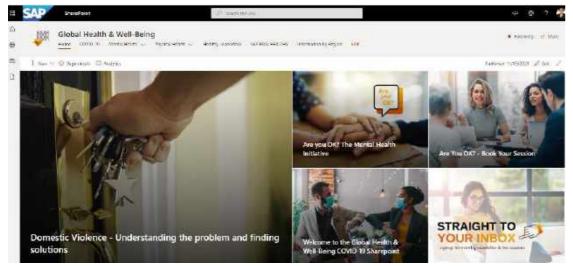
Use the <u>Comms toolkit</u> to encourage your team to engage.

Talk, share your stories, videos, your personal mantra whatever you do to take care of your health.



Global Health, Safety & Well-Being | Future of Work







#### What's available?

- <u>SAPOne</u> hosts global & local portfolio, tips, toolkits, etc.
- Health SharePoint spotlights events, campaigns, learnings, videos, etc.



#### Not sure what you want?

 Health Navigator is a guided search tool to help you find resources and tips for your topic

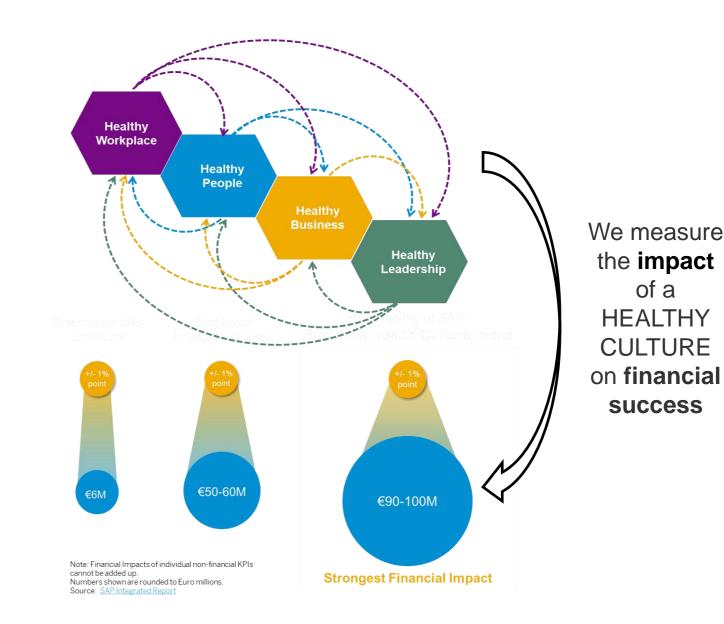


#### Straight to your inbox!

Health Sign-up is registration for global webinars and community roundup newsletter

# THE BUSINESS CASE | Healthy culture drives productivity and profitability

- ✓ Make workplaces attractive, healthy, and safe
- ✓ Enable people to thrive in the future of work healthy, safe, & balanced
- ✓ Support the business by fostering an attractive, healthy & safe working culture and environment
- Empower leaders to drive productivity by caring for their people's health, safety & well-being





#### Sabine Bendiek · 1.

Chief People & Operating Officer, Member of the Executive Board of SAP SE 2 Tage · ⑤

The importance of mental health is indisputable, and the events of our lives during the past two years have made this even more evident. Therefore, SAP has set aside May 31 as SAP Mental Health Day 2022, a fully paid day off for all employees. On this day, we encourage our people to totally disengage from work, and our entire company will stand still. I am very happy to "switch off" on this day with our people, as well. We know that one day is not enough, but we hope this day provides time for reflection and selfcare, because doing well in one's job and day-to-day life and feeling mentally well are not separate things they go hand in hand. #LifeatSAP

#SAPMentalHealthDay https://lnkd.in/eM\_bkgjB

Übersetzung anzeigen



#### SAP News Center / **Features**



#### SAP Employees Worldwide Take a Day Off for Their Mental Health

May 23, 2022 by Corinna Machmeier



Humans are at our best when we manage our resources carefully and recharge them on a regular basis this is especially true for our mental health. When you look after yourself, you perform better and can better support the people you care about.

# Vielen Dank.

#### Kontakt:

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**Discover more:** Mental Health | SAP Business Health Culture Index (BHCI) EU-OSHA Healthy Workplaces "Lighten the Load" Campaign Partner 2020-2022